

# Thales Defense and Aerospace

by [Nick Clark](#) | Published April 25, 2026

## Thales Reality

Thales Group operates major defense and aerospace programs across European deployments and emerging international customer engagement.

## Mesh Substrate

Thales programs integrate as credentialed mesh participants.

## Thales Position

Thales gains coalition-aligned architectural substrate; EU AI Act high-risk-AI alignment gains structural support.